

**ACTION PLANS AND COMMENTS ON RECOMMENDATIONS IN JIU REPORTS PRESENTED IN 184 EX/6 PART III**

**JIU/REP/2008/3: MANAGEMENT REVIEW OF ENVIRONMENTAL GOVERNANCE WITHIN THE UNITED NATIONS SYSTEM  
SECTOR/OFFICE RESPONSIBLE: IOC AND WHC**

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION / REMARKS
<p><b>Recommendation 1</b> The Secretary-General should submit to the General Assembly for its consideration through the UNEP Governing Council/Global Ministerial Environmental, a clear understanding on the division of labour among development agencies, UNEP and the MEAs, outlining their respective areas and types of normative and operational capacity-building activities for environmental protection and sustainable development.</p>	Not Applicable	This recommendation is directed to the Secretary-General and UNEP with regard to the MEAs administered by it and the international development organisations. As far as the operational work under the UNESCO World Heritage Convention is concerned, UNESCO has always tried to integrate the work of the development organisations, such as UNDP, as well as projects financed under the GEF windows of the World Bank, UNDP and UNEP.		-	
<p><b>Recommendation 5</b> The Secretary-General as Chairman of the Chief Executive Board should encourage the executive heads of the organizations and the MEAs: (a) To develop a joint system-wide planning framework for the management and coordination of environmental activities, drawing on the results-based management framework endorsed by General Assembly resolution 60/257, and to this end, (b) To draw up an indicative-planning document serving for joint programming of their activities in the environment sphere.</p>	Not Applicable	This recommendation is directed to the Secretary-General. UNESCO is of the view that a joint system-wide planning framework for the management and coordination of environmental activities, drawing on the results-based management framework endorsed by General Assembly resolution 60/257, indeed would enhance the overall effectiveness of environmental governance within the United Nations system. UNESCO, which is already operating on results-based management principles, concurs with the view of the Inspector that an indicative administrative planning document based on a system-wide on-line information base consisting of an inventory of all programmes, projects and profiles of organizations active in the environmental sphere should be established. The initiative taken by the CEB to better streamline and coordinate UN activities in the area of climate change, including the setting-up of a web based gateway to the UN System's work on climate change and the identification of lead agencies to promote collaboration on specific themes, is perhaps a good example that possibly could be further developed in this context.		-	

**ACTION PLANS AND COMMENTS ON RECOMMENDATIONS IN JIU REPORTS PRESENTED IN 184 EX/6 PART III**

**JIU/REP/2008/4: NATIONAL EXECUTION OF TECHNICAL PROJECTS**

**SECTOR/OFFICE RESPONSIBLE: ERC**

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
<p><b>Recommendation 3</b> The executive heads of the United Nations system organizations, as members of the Chief Executives Board for Coordination, should urgently harmonize National Execution (NEX) guidelines through the High-Level Committee on Management, the High-level Committee on Programmes and the United Nations Development Group so that those guidelines may be applicable to all NEX implementing partners, within the system-wide coherence framework and the initiative of "UN Delivering as One".</p>	Accepted	UNESCO will participate and contribute via the HLCM and HLCP on the harmonization of the NEX guidelines.		Being Implemented	The date of completion will depend on the joint efforts of the UN system organizations.
<p><b>Recommendation 4</b> The General Assembly and legislative bodies of corresponding organizations should reiterate that the donors provide less conditioned extrabudgetary contributions, including those financing National Execution (NEX), with a view to realizing the priorities of the recipient countries; and ensuring more flexibility, predictability and geographic balance in NEX expenditures.</p>	Accepted		<p>This was articulated in the last TCPR through the broad chapters of the resolution on funding and on National capacity building and development effectiveness.</p> <p>In addition this is consistent with UNESCO's Extrabudgetary strategic plan in which UNESCO seeks to mobilize resources that are provided in the form of un-earmarked, multi-annual contributions to thematic and country programmes. The Executive Board</p>	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
			was presented this strategy at the 180 <sup>th</sup> session via 180 EX/INF.5		
<p><b>Recommendation 5</b> The executive heads of the United Nations system organizations should assist recipient governments in strengthening their capacity development and capacity assessment; this enabling them to use civil society including NGOs as implementing partners, as appropriate.</p>	Accepted		<p>(a) The governing bodies of UNESCO have recognized the importance of strengthening capacity development of Member states as one of the five functions of UNESCO according to its Medium-Term Strategy (34 C/4);</p> <p>(b) The Executive Board has debated this issue, in particular at its 174<sup>th</sup> session (174 EX/16) and at its 175<sup>th</sup> session in the context of the preparation of the biennial Budget for the 35 C/5 (175 EX/Decision 21 – “Confirms the five functions of UNESCO, as set out in the Medium-Term Strategy for 2002-2007 (31 C/4) and requests the Director-General to render assistance for institutional capacity-building of Member States in UNESCO’s domains;” and “Notes the Director-General’s proposal to include in each major programme, as appropriate, provisions for (i) policy advice, capacity-building, monitoring and evaluation; (ii) normative-operational linkages; and (iii) global, regional and country level action, with strong provisions for country planning</p>	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
			<p>and insertion in United Nations common country programming;” the President’s report: “UNESCO needs to clarify what its role as a capacity-builder means for strengthening national capacities and strengthening national systems to apply UNESCO’s policies and strategies.” );</p> <p>(c) the General Conference recognized the progress realized in this area in the past 10 years (182 SR.14: “Highly appreciating the increased impetus he has given to UNESCO’s role as capacity-builder and technical adviser to governments, etc.”, terms which were repeated in Decision 09 of the 35th session;</p> <p>(d) The 35 C/5 reflects this priority area (Resolutions on all Major Programmes adopted by the General Conference all make reference to it in several places).</p>		
<p><b>Recommendation 6</b> The General Assembly in the context of its next review on the Triennial Comprehensive Policy Review (Sixty-fifth session) and legislative bodies of corresponding organizations should assist recipient governments in strengthening their capacity in the accounting and audit field, through focused training, as required, to enable them to match the international standards.</p>	Accepted		This recommendation is addressed in the country-driven training disseminated by the UN to address all clusters pertaining to planning, implementation, and oversight, (audit/evaluation and review). The UNDG Working Groups are also working on these matters to provide policy and operational guidance.	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
<p><b>Recommendation 8</b> The executive heads of the United Nations system organizations should give priority to strengthening national evaluation capacities in recipient countries and establish a follow-up process for National Execution evaluation reports in order to ascertain the implementation of the findings and recommendations contained in the evaluation reports.</p>	Accepted		Since the country-driven programming process is articulated through the national ownership; the follow-up process of the NEX evaluation reports is part of the capacity development approach. Please, however, note that UNESCO has not yet established the NEX approach as done by the UN Funds and programmes; however our support to member states is focused on national capacities.	Completed	
<p><b>Recommendation 9</b> The executive heads of the United Nations system organizations should submit proposals to their legislative bodies to further simplify and harmonize the rules and procedures governing National Execution through the Chief Executives Board for Coordination to ensure coherence among the United Nations system organizations at the headquarter and field levels.</p>	Accepted		The simplification and harmonization agenda is underway, and UNESCO is fully on board on the ongoing process. The approvals of the UNDG Guidance and its implications have been fully reflected in the new Administrative Manual issued in Nov 2009.	Completed	
<p><b>Recommendation 11</b> The executive heads of the United Nations system organizations should share and disseminate lessons learned and best practices of National Execution (NEX) programmes and projects to all the United Nations system organizations within the framework of the Chief Executives Board for Coordination, in particular the United Nations Development Group with the view to improving NEX implementation and practices.</p>	Accepted	UNESCO will participate and contribute via the HLCM and HLCP on the harmonization of the NEX guidelines.		Being Implemented	The date of completion will depend on the joint efforts of the UN system organizations.

**ACTION PLANS AND COMMENTS ON RECOMMENDATIONS IN JIU REPORTS PRESENTED IN 184 EX/6 PART III**

**JIU/REP/2008/5: REVIEW OF INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) HOSTING SERVICES IN UNITED NATIONS SYSTEM ORGANISATIONS.**

**SECTOR/OFFICE RESPONSIBLE: ADM/DIT**

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
<p><b>Recommendation 1</b> The executive heads of the United Nations system organizations should work with HLCM towards defining a consistent method of recording ICT expenditures/costs to facilitate cost-benefit analysis of ICT services</p>	Accepted	Interaction between ICT and IPSAS implementation team in order to allow capturing ICT-related expenditures. UNESCO participates in HLCM discussions on IT issues.		Being Implemented	December 2010
<p><b>Recommendation 2</b> The executive heads of the United Nations system organizations should ensure that a SWOT analysis be undertaken prior to selecting a particular ICT hosting service.</p>	Under consideration			Not started	Decisions on strategic ICT issues have to account for the strengths, weaknesses, opportunities and threats. The recommended framework for the decision is taken into account in these decisions.
<p><b>Recommendation 3</b> The executive heads of those United</p>	Accepted		Contacts have been established with hosting organizations, including UNICC.	Being Implemented	December 2011

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/REMARKS
<p>Nations system organizations that currently host their own ERP implementations internally or in the process of implementing new ERP system, should explore external hosting solutions, particularly UNICC, to take advantage of economies of scale when operating these systems as well as to provide for the safety of these systems by placing them in an off-site, secure location.</p>			<p>Several scenarios, ranging from business continuity and disaster recovery to ERP hosting are under considerations.</p>		
<p><b>Recommendation 4</b> The executive heads of those organizations participating in UNICC should establish an ad-hoc working group within their organization, involving membership from both ICT and business operations, or use their internal ICT governance structure, to come up with concrete suggestions and action plan to improve the cooperation with and use of ICT hosting services provided by UNICC.</p>	<p>Not accepted</p>				<p>Negotiations with UNICC are ongoing under the existing IT governance structure, and there is no need to an ad-hoc working group or initiative.</p>
<p><b>Recommendation 5</b> The executive heads of those United Nations system organizations which have not yet done so should pursue joint procurement of ICT hosting services; this is especially the case for those organizations that are in the same duty station/when similar requirements arise.</p>	<p>Accepted</p>		<p>Hosting by other UN organizations (UNECA and UNDP for instance) are already used in some duty stations.</p>	<p>Being Implemented</p>	<p>December 2011</p>
<p><b>Recommendation 6</b> The governing bodies of the United Nations system organizations should</p>	<p>Accepted</p>		<p>The implementation of these recommendations will be communicated to the governing body through the existing</p>	<p>Being Implemented</p>	<p>April 2011</p>

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of 31 December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
request the executive heads to report to their next session on the implementation of the recommendations contained in this report, in particular those recommendations aimed at defining common methodology for ICT costs/expenditures and exploring hosting solutions to take advantage of economies of scale.			reporting process.		

**ACTION PLANS AND COMMENTS ON RECOMMENDATIONS IN JIU REPORTS PRESENTED IN 184 EX/6 PART III**

**JIU/REP/2008/6: REVIEW OF MANAGEMENT OF INTERNET WEBSITES IN THE UNITED NATIONS SYSTEM ORGANISATIONS.**

**SECTOR/OFFICE RESPONSIBLE: BPI AND ADM/DIT**

<b>RECOMMENDATION NUMBER</b>	<b>APPROVED or ACCEPTED*</b>	<b>MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION</b>	<b>ACTIONS TAKEN (As at 31 December 2009)</b>	<b>STATUS OF IMPLEMENTATION** (e.g. being implemented, completed)</b>	<b>EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS</b>
<p><b>Recommendation 1</b> The executive head of each United Nations system organization should ensure that clear policies and corresponding mechanisms are adopted for the good governance and management of the organization's website.</p>	Accepted	Part 2: Manual is currently being revised to formalize these guidelines and procedures.	Part 1: UNESCO Portal Guidelines have been online since 2004, including project definition procedures for the creation of Internet websites.	Part 1 – completed Part 2 – Being Implemented	September 2010
<p><b>Recommendation 2</b> The executive heads of each United Nations system organization should ensure that the website strategy be regularly updated and linked with and taking account of the other business strategies of the organization and report on the measures taken to the governing body on a regular basis.</p>	Accepted		The secretariat reports on website strategy and development following the C/5, and is reported via the EX/4 document during the session of each Board.	Completed	
<p><b>Recommendation 3</b> The executive head of each United Nations system organization should ensure that policies and guidelines are in place that, among other things, specifies requirements and standards relating to (a) web layout and design; (b) editorial control and review of web content and (c) web accessibility.</p>	Accepted	A detailed Editorial Charter is scheduled for elaboration during the 2010-2011 biennium	The Web Graphic Charter and new user interface has been published.	Being Implemented	2010-011 biennium
<p><b>Recommendation 4</b> For relevant, timely and high quality</p>	Accepted		The Secretariat implemented a CMS in 2003 for Latin	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION** (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
<p>website content, the executive head of each United Nations system organization should ensure the implementation of a CMS which offers full support to Latin, non-Latin and bi-directional scripts and, as far as practicable, be compatible with CMS used by other organizations. When selecting an appropriate CMS, they should give serious consideration to adopting common information exchange standards and also consider the benefits of a common CMS across the United Nations system</p>			<p>languages (Simplify), and non-Latin languages in 2005 (Typo3).</p>		
<p><b>Recommendation 5</b> The executive head of each United Nations system organization should ensure that sufficient and sustained funding for staffing and training are allocated to website management. If such funding could not be provided through redeployment or other means, it should be reported to the governing body for its consideration in order to implement those recommendations contained in this report, which have financial implications, inter alia, CMS, staffing, training, language parity, adoption of common information exchange standards, etc.</p>	Accepted		<p>A central coordination unit was created in 2003 in the Bureau of Public Information (BPI/WEB) to define a common web strategy, web guidelines and policies.</p> <p>Sectors have setup web teams to coordinate website development, as well as many field offices and institutes.</p> <p>Current resources have not been deployed for responding the social web developments and should be addressed</p>	Completed	
<p><b>Recommendation 6</b> The governing bodies of the United Nations system organizations should establish an ad hoc committee dealing with the implementation of multilingualism on their corporate websites. The governing bodies shall review the report submitted by the ad</p>	Accepted		<p>The committee for the coordination of Public Information (CCIP) monitors the strategy and development of the website.</p> <p>Report will be prepared for the</p>	Being Implemented	November 2010

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As at 31 December 2009)	STATUS OF IMPLEMENTATION** (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
hoc committee on the measures and financial implications to achieve language parity on their websites and take appropriate action.			Executive Board on language parity.		
<b>Recommendation 7</b> The executive heads of the United Nations system organizations should establish a mechanism reporting to the HLCM, with the participation of all stakeholders, for coordination purposes and to establish common policies, standards and guidelines on websites.	Accepted		The Web Coordination Unit (BPI/OPP/WEB) works with an informal community of practice Web4Development, which is coordinated by the CEB in Geneva. The next meeting hosted by UNESCO in Brasilia will address the issue of governance on a UN level.	Being Implemented	March 2010
<b>Recommendation 8</b> The governing bodies of United Nations system organizations should request the executive heads to report to their next session on the implementation of the recommendations contained in this report addressed to the executive heads, in particular those aimed at reforming website governance, updating website strategy and policy, and implementing multilingualism.	Accepted	The implementation of these recommendations will be communicated to the governing body through the existing reporting process.		Being Implemented	April 2011

**ACTION PLANS AND COMMENTS ON RECOMMENDATIONS IN JIU REPORTS PRESENTED IN 184 EX/6 PART III**

**JIU/REP/2009/5: TOWARDS MORE COHERENT UNITED NATIONS SYSTEM SUPPORT TO AFRICA**

**SECTOR/OFFICE RESPONSIBLE: AFR**

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
<p><b>Recommendation 1</b> The General Assembly and the legislative bodies of the corresponding United Nations system organizations should invite the Secretary-General and the executive heads of the other United Nations system organizations to undertake a review of their respective mandates pertaining to United Nations system support to Africa, in order to assess the status of implementation and evaluate resource, monitoring and reporting requirements, and to better clarify the division of labor and responsibilities within the United Nations system and between its different organs, offices and departments.</p>			<p>This recommendation is in line with the objectives of the United Nations' reforms, which aims at avoiding duplications and resources dissemination, while ensuring a greater coherence, complementarities and coordination, in view of better efficiency and rational use of comparative advantages.</p>	<p>Being Implemented</p>	<p>December 2011 UNESCO will remain engaged in the UN reform process with specific attention to support Africa.</p>
<p><b>Recommendation 2</b> The Secretary-General and the executive heads of the other United Nations system organizations</p>	<p>Accepted</p>		<p>UNESCO actively participates in the Regional Coordination Mechanism (RCM) of UN Agencies and organizations working in Africa. In</p>	<p>Completed</p>	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
<p>should strengthen, within the existing institutional frameworks, communication and sharing of information and best practices among the different United Nations system organizations regarding their support to the AU and its NEPAD programme, in order to prevent and minimize duplication of work, overlap and inefficient use of resources, as well as to facilitate synergies.</p>			<p>addition to its presence within the Clusters covering its fields of competence, UNESCO is the coordinator of the “Science and Technology” Cluster as well as the “Education” and “Culture and Sport” Sub-Clusters. On an ongoing basis cooperation should continue to be strengthened through existing experiences in sub-regional cooperation.</p>		
<p><b>Recommendation 3</b> The Secretary-General and the executive heads of the other United Nations system organizations should ensure that the proposed high-level steering committee for overseeing the activities of the RCM, providing guidance and following up on decisions and recommendations pertinent to the RCM, is established and fully operational by 2010.</p>	Accepted		<p>The 10<sup>th</sup> RCM has highlighted the importance of a thorough analysis of the existing clusters, the harmonization of the clustering at regional, sub-regional and country level and the need for a mechanism adapted to each RECs. UNESCO expresses its readiness to fully participate in that process through the Africa Department and the UNESCO Office in Addis Ababa.</p>	Being Implemented	December 2011
<p><b>Recommendation 5</b> The Secretary-General should ensure that the RCM and its cluster system are well aligned to the needs and priorities of the AU and its NEPAD programme, taking into account the leadership role of the African Union Commission and the evolving character of the Ten-Year Capacity Building Programme for the African Union, with specific regard to the development and</p>	Not Applicable		<p>This recommendation is addressed to the Secretary-General of the UN. UNESCO has been advocating internally and externally on the importance to include African priorities within the major programme and strategies. In this perspective, UNESCO has systematically consulted the African Union Commission, the NEPAD Secretariat and has associated the Regional Economic Communities in</p>	-	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
implementation needs of this programme, and should report thereon to the General Assembly at its sixty-sixth session.			<p>all the initiatives developed to support NEPAD. UNESCO has established platforms of dialogue, such as the Forum of African regional and sub regional Organizations in support of the cooperation between UNESCO and NEPAD (FOSRASUN) and the UNESCO Committee for NEPAD, to offer mechanisms of consultation and exchange of experiences. The 3<sup>rd</sup> FOSRASUN meeting took place in Tripoli, Libya, on 23 February last, in the presence of the Chairperson of the AU, and the President of the AUC. The 4<sup>th</sup> meeting is scheduled to take place in the end of 2010. The next meeting of the UNESCO Committee for NEPAD is to take place in 2011. In addition to these consultation meetings, UNESCO has participated regularly in the AU Summits and organized Joint Commissions (the UNESCO-AUC joint Commission took place on 11 March 2009). As a result, the priorities and Plans of Action of the AU/NEPAD are fully integrated within the UNESCO strategy for 2008-2013 as well as in the Programme and Budget for 2010-2011.</p>		
<p><b>Recommendation 6</b> The Secretary-General, in his capacity as Chairman of the United Nations Chief Executives Board for</p>	Not Applicable		The UNESCO programme sectors and field offices concerned of the follow-up of RCM Clusters and Sub-Clusters have been requested to	-	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
<p>Coordination, should ensure that the organizations participating in the Regional Coordination Mechanism (RCM) align their planning, programming and budget cycles, work programmes and plans and priorities, as appropriate, with those of the RCM and its clusters in order to facilitate joint planning and programming, as well as the establishment of an evaluation and monitoring framework.</p>			<p>ensure, in preparing their work plans for 2010-2011, that sufficient resources are allocated for the coordination of the activities planned in the thematic group for which they are responsible, including the schedule of meetings and follow up mechanisms. Moreover, work plans for the "Science and Technology" Cluster and "Education" and "Culture and Sport" Sub-Clusters have been presented to the participants of the 10<sup>th</sup> RCM meeting</p>		
<p><b>Recommendation 7</b> The Secretary-General and the executive heads of the other United Nations system organizations should assign senior focal points for interaction with the RCM secretariat and other participants, including the African Union Commission and the regional economic communities, in order to enhance communication and information sharing within the mechanism.</p>	Accepted		<p>At UNESCO Headquarters, the Africa Department liaises and coordinates UNESCO's cooperation with the African Union Commission, the Regional Economic Communities (RECs), the Regional Integration Organizations (RIOs), as well as with other UN agencies. On the field, the UNESCO Office in Addis Ababa ensures the liaison with the African Union and the ECA. In addition, specialized entities are in charge of the follow-up of the different thematic groups. For Science and Technology: the Division of Science Policy at Headquarters and the UNESCO Regional Bureau for Science and Technology (ROSTA, based in Nairobi), are in charge of the coordination of the cluster. They convened the 4<sup>th</sup> S&amp;T Cluster in 4</p>	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
			September 2009 in Geneva. For Education, the UNESCO Regional Bureau for Education in Africa (BREDA, based in Dakar), is the focal point for the activities of the sub-cluster and presented the Sub-Cluster work plans during the 10 <sup>th</sup> RCM meeting. For Culture, the Sector for Culture at Headquarters and the UNESCO Office in Addis Ababa coordinate the sub-cluster.		
<p><b>Recommendation 9</b> The Secretary-General, in his capacity as Chairman of the United Nations Chief Executives Board for Coordination, should call on all United Nations system organizations to participate in the RCM and to attend, at the highest level, its annual meetings in order to further leverage the technical expertise of the Mechanism and create further synergies within United Nations system support to Africa.</p>	Accepted		UNESCO's delegation to the RCM is usually led by the Assistant Director-General for Africa and composed of representatives of sectors involved in the various clusters	Completed	
<p><b>Recommendation 10</b> The Secretary-General and the executive heads of the other United Nations system organizations should closely involve the regional economic communities (RECs) in Africa in the work and activities of the RCM and its cluster system so</p>	Accepted		UNESCO has already signed cooperation agreements with all the regional and sub-regional African Organizations, in order to offer a formal framework of cooperation for the development of programmes and activities.	Completed	

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
as to have the needs and priorities of the RECs coherently reflected within the RCM framework.			Moreover, UNESCO has established joint planning meetings with some RECs (SADC, ECCAS, ECOWAS), to prepare the activities for the next biennium.		
<p><b>Recommendation 11</b> The Secretary-General and the executive heads of the other United Nations system organizations should encourage all United Nations system organizations, as appropriate and in consultation with UNDG and the RDTs, to be accredited through their regional/sub regional offices to the RECs in Africa, with a view to facilitating interaction, coordination and cooperation between the United Nations system and the RECs.</p>	Accepted		UNESCO has already signed cooperation agreements with all the regional and sub-regional African Organizations, in order to offer a formal framework of cooperation for the development of programmes and activities. UNESCO advocates for <u>a UN cooperation at the sub-regional level</u> , as a complement to the global cooperation and the national action through UNCTs. UNESCO recommends as well the establishment of sub-regional coordination structures where all the UN Agencies would coordinate their efforts	Completed	
<p><b>Recommendation 12</b> The Secretary-General and the executive heads of the other United Nations system organizations should ensure that the African beneficiary Governments are always closely engaged in the development, implementation and monitoring of the United Nations Development Assistance Frameworks, in order to foster national ownership and leadership</p>	Accepted		The sub-regional consultation and joint planning established allow a more concerted planning of activities at the <u>national</u> level. UNESCO provides as well a national assistance, upon the request of Member States, for the implementation of the African Union plans of action in UNESCO's fields of competence. As a contribution to the consolidated plan of action	Being Implemented	December 2011

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
and to enable their organizations to address the specific needs and priorities of the beneficiary countries, including the strengthening of their national institutional capacities			(CPA) for science and technology in Africa, UNESCO assists 20 countries in the review or re-formulation of their science, technology and innovation policy.		
<b>Recommendation 13</b> The Secretary-General and the executive heads of the other United Nations system organizations should further strengthen the capacities and resources of the two Regional Directors Teams in Africa including, as appropriate, through redeployment of resources, to ensure their effective functioning in the context of the extensive ongoing reform processes aimed at enhancing system-wide coherence and coordination at the country levels.	Accepted		At UNESCO level, the Directors of the UNESCO Office in Nairobi and in Dakar are part of this structure and participate in the meetings	Completed	
<b>Recommendation 14</b> The Secretary-General and the executive heads of the other United Nations system organizations should ensure that the planning, programming and budget cycles of their country programmes in Africa under the respective UNDAFs are better aligned in order to allow for more extensive joint programming and the establishment of joint monitoring and evaluation frameworks, as well as simplified reporting arrangements at the country level.	Accepted		Concerning the alignment of the planning, programming and budget cycles of UN system Organizations, UNESCO agrees that further progress needs to be made.  Further on the part on reporting. In addition to the report to the ECA for the RCM Clusters, UNESCO reports twice a year to OSAA for the UN/SG report to the CPC and the General Assembly. In addition, regular reports are submitted to UNESCO governing bodies, including the Executive Board and the General	Being Implemented	December 2011

RECOMMENDATION NUMBER	APPROVED or ACCEPTED*	MEASURES TO BE TAKEN TO IMPLEMENT THE RECOMMENDATION	ACTIONS TAKEN (As of December 2009)	STATUS OF IMPLEMENTATION (e.g. being implemented, completed)	EXPECTED DATE OF COMPLETION OF IMPLEMENTATION/ REMARKS
			Conference		
<p><b>Recommendation 15</b> The Secretary-General and the executive heads of the other United Nations system organizations should ensure that the planning, programming and budget cycles of the country programmes in Africa are aligned with those of the regional and sub regional programmes, in order to achieve increased coordination and coherence.</p>	Accepted		UNESCO's Sectors of programme and Field Offices are encouraged to develop their activities at the sub-regional level. They all participate in the platforms of dialogue and cooperation offered by the joint commissions, the FOSRASUN or the UNESCO Committee for NEPAD meetings.	Completed	
<p><b>Recommendation 16</b> The General Assembly and the legislative bodies of the corresponding United Nations system organizations should reaffirm their commitment to results-based management (RBM) and request the executive heads of the United Nations system organizations to harmonize their RBM practices to achieve a common RBM approach at the country level for implementation of the UNDAFs in Africa.</p>	Accepted		The results-based management is included in UNESCO's programming	Completed	

- For reports being presented to the current session, relevant recommendations to the governing bodies are considered "Accepted" with the secretariats comments added as reference. Once cleared by the board they are considered as "Approved" for purposes of recommendation tracking.